

## Schedule

**Location:** For lecture halls and rooms, continuously visit Time Edit for most recent information. Supervision and some lectures/workshops will be done on Zoom. Check Canvas calendar for Zoom invitations.

Make sure to attend the correct group for workshops and exercises in smaller groups on campus.

Date Time Location	Course elements	Teachers
Mon 20/3 9 -9.45 10-11.45 SB-H3	<b>Course introduction</b> <b>Lecture 1:</b> Managing change in the construction industry	PG, DK
Wed 22/3 10-11.45 SB-H3	<b>Lecture 2:</b> Change management theories and models 1	PB
Wed 22/3 13.15-17 SB-L300	<b>Workshop 1 (compulsory):</b> Start-up project work <i>Observe/Empathize - define the problem</i> <i>Group 1-10: 13.15-15</i> <i>Group 11-21: 15.15-17</i>	PG
Thu 23/3, 13.15-15 15.15-16 SB-H4	<b>Lecture 3:</b> Change management theories and models 1 <b>Lecture 4:</b> Diagnosing change - methods and tools. <i>Preparation for exercise 1.</i>	PB
Friday 24/3 Online	<b>Project work consultancy 1</b> Q&A consultation. Book meeting with supervisor, 15 min per group. <i>Start up.</i>	PG, PB, SH
Mon 27/3 9-11.45 SB-H3	<b>Lecture 5:</b> Organizing for change: Context, leadership and roles	PG
Wed 29/3, 9-11.45 13.15-16 SB-M022	<b>Exercise 1 - Affinity mapping</b> <i>Group A</i> <i>Group B</i>	PB
<b>RE-EXAMS/EASTERN BREAK</b>		
Wed 12/4 9-11.45 SB-H3	<b>Lecture 6:</b> Motivation and resistance to change. Ingrid Svensson, Karolinska Institutet.	IS
Wed 12/4 13.15-15 SB-H3	<b>Lecture 7:</b> Planning for change: Organizational culture and complexity	PG
Wed 12/4, 15- 18.30 Online	<b>Project work consultancy 2</b> Online Q&A consultation. Book meeting with supervisor, 20 min per group <i>Focus on aim, scope, literature, and research methods.</i>	PG, PB, SH
Mon 17/4 10-11.45 SB-H3	<b>Guest lecture 1:</b> Change in large organizations. Peter Fredriksson (development manager), Skanska	Guest, PG
Wed 19/4 10-11.45 SB-H3	<b>Guest lecture 2:</b> Supporting organizational change. Mats Färnstrand (external change consultant), Core Change Management Consultancy	Guest, PG
Wed 19/4 13.15-16 SB-H3	<b>Lecture 8:</b> Communication in change processes	PG
Mon 24/4 9-11.45 SB-H3	<b>Lecture 9:</b> Quality Management and continuous improvement	HE
Wed 26/4 10-11.45 SB-H3	<b>Guest lecture 3:</b> Client driven innovation and change. Anna Kadefors (Professor in Real Estate management), KTH, and Ulf Däversjö, Akademiska Hus.	Guest, PG
Wed 26/4	<b>Exercise 2: Strauss case - Continuous improvements</b>	HE, JL

13.15-15 15.15-17 ML11	<i>Group B</i> <i>Group A</i>	
Wed 3/5 10-11.45 SB-H3	<b>Guest lecture 4:</b> Driving industry level change. Kristina Gabriellii (consultant), Gabriellii Development and SmartBuilt Environment.	Guest, PG
Wed 3/5 13.15-15 SB-H4	<b>Lecture 10:</b> Sustaining change – training, organizational learning and ethical conduct	PB
Wed 3/5	<b>Project work</b> <i>Submit draft version of your report for peer discussion. Send to peer group and upload on Canvas before 17.00</i>	
Mon 8/5 8-11.45 Online	<b>Workshop 2 (compulsory):</b> Peer group discussions <i>Project work – ideate (critical thinking). Brainstorm and challenge ideas.</i> <b>Forming of large groups for presentation session.</b> <b>Make revisions on paper draft and send to supervisor, 12.00 on 9/5.</b>	PG
Wed 10/5 10-11.45 SB-H3	<b>Guest lecture 5:</b> Driving innovation. Steve Cook (innovation leader), Norconsult Astando.	Guest, PG
Wed 10/5 13.15-17 Online	<b>Project work consultancy 3</b> Online Q&A consultation. Book meeting with supervisor, 30 min per group <i>Focus on report content and writing. Considering the comments and discussion from workshop 2, send a revised report to your supervisor before Tuesday 9/5, 12.00.</i>	PG, PB, SH
Mon 15/5 10-11.45 Online	<b>Project work consultancy 4</b> Online Q&A consultation. Book meeting with supervisor, 30 min per group. <b>NB: Large group!</b> <i>Focus on the presentation.</i>	PG, PB, SH
Wed 17/5 8-17 SB3-L112 SB3-L113	<b>Oral exam (compulsory)</b> <i>Session 1-6</i> <i>Session 7-12</i>	PG, PB, SH, DK
Mon 22/5 8-11.45	<b>Project work</b> <i>Preparation presentation</i>	
Wed 24/5 12.45-17 Online	<b>Dragons' den – final presentations (compulsory):</b> Test and redefine your ideas - co-create with industry representatives.	PG, PB, SH, DK, guests from industry
Fri 26/5 13-15 tbd	<b>Re-exam</b>	PG
Fri 2/6	<i>Submit research report – final version</i> <i>Hand-in individual reflection</i>	